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The time feels right to reflect on the state of the multi academy trust sector. 2024 has already brought two major landmarks which act as an impetus to evaluate where we are and where we should be going in the coming years.

- **Growth** the 'wild west' of 'land grabs' in the early days of the academies programme has been largely replaced by a careful and considered approach to expansion.
- Culture those operating at academy-level increasingly see their trust as a single organisation and understand and support the benefits of sharing resources, including reserves, across